



26 European Teaching and Learning Forum  
Lisbon, Portugal  
12-13 February 2026

***Global Collaboration: Lessons from COIL-Based Staff  
Development in Ukrainian Universities***

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# OUTLINE



COIL-Based Staff Development in the Ukrainian Context:  
Theoretical Framework and Challenges

Lessons Learned from the Implementation of COIL-Based Staff  
Development



# COIL in the Scholarly Landscape

## Definition

COIL: ‘a new teaching and learning paradigm that promotes the development of intercultural competence across shared multicultural learning environments’ (Rubin, 2006, p.4)

## Terminology

Online intercultural exchange,  
Telecollaboration (*O’Dowd, 2016*)

Globally networked learning (*Squire, 2010*)

Internet-mediated intercultural FL education  
(*Belz & Thorne, 2006*)

Teletandem (*Telles & Leone, 2016*)

E-Tandem (*O’Rourke, 2007*)

# COIL Within Professional Development Theory



## Desimone's Core Conceptual Framework for Professional Development (2009)

- ***Content Focus*** → Digital pedagogy & intercultural communication
- ***Active Learning*** → Hands-on collaborative projects
- ***Coherence*** → Aligned with internationalization goals
- ***Sustained Duration*** → Multi-phase programs
- ***Collective Participation*** → International teams

# Ukrainian Educator PD System – From Rigid to Flexible

## Pre-Reformed

- ❖ Centralised
- ❖ 180hours/5 years (mandatory)
- ❖ Limited provider choice (Institutes for PD/universities)
- ❖ Rigid monitoring

## Reformed (2025-26)

- ❖ Decentralised
- ❖ 120 hours/5 years
- ❖ Multiple licensed providers (universities, NGOs, online platforms)
- ❖ Educator choice and flexibility
- ❖ *Priorities:* overcoming learning losses, providing psychosocial support, and building digital competencies.

(Ministry of Education & Science of Ukraine (2025))

# Professional Development Under Fire



4,000+ educational institutions damaged/destroyed (229 schools & 97 universities)



5.3 million students face educational barriers



672,000 secondary school students and 115,000 university students left the country



22,000 secondary school teachers and 4,000 university teachers left the country

(UNESCO (2025)).

# Five Critical Challenges

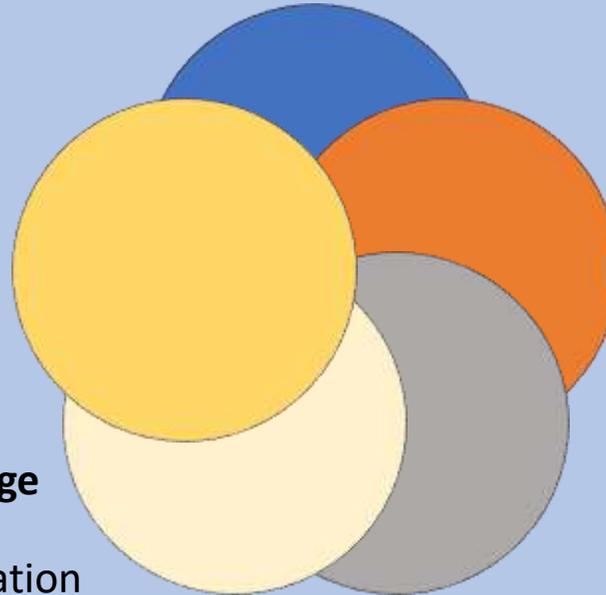
**Crisis of Continuity**  
(power blackouts, air  
raid sirens, and  
displacement)

**Digital  
Infrastructure Gap**  
(digital divide due  
to power outages)

**Resource  
Constraints**  
(budgetary  
limitations)

**Isolation Challenge**  
(physically and  
psychologically isolation  
from international  
networks)

**Motivation  
Paradox**  
(commitment vs  
burnout)



# COIL Adoption: Global vs Ukrainian Context

## Global Context

Beyond innovative classroom practice

Focus on scaling & institutionalisation

Development of regional/national support policies

Systematic integration across institutions

## Ukrainian Context

Ukraine

Relatively unknown

Often misunderstood

Little recognition and support

Bottom-up initiative

Garces, P. & O'Dowd, R. (2020). Upscaling Virtual Exchange in University Education: Moving From Innovative Classroom Practice to Regional Governmental Policy. *Journal of Studies in International Education*, 25(3).



Alliance of  
Ukrainian  
Universities

# The Alliance of Ukrainian Universities



Taras Shevchenko National  
University of Kyiv



Sumy State University



Ukrainian Catholic University



Dnipro University of Technology



Kyiv School of Economics



National University of Water  
and Environmental  
Engineering

National University of Water and  
Environmental Engineering

# Why COIL Staff Development?



Enhances collaboration



Builds digital and intercultural skills



Addresses mobility and resource constraints



Supports internalization at home

# Overview of Two Programmes



## Programme 1 (2024)

*Global Synergy through COIL*

UKU, Lviv | 29 Jan – 02 Feb

30 speakers; 34 participants

Focus: COIL principles, pilot projects



## Programme 2 (2025)

*Global Synergy through COIL 2.0*

KNU, Kyiv | 28 Apr – 02 May

37 speakers; 30 participants

Focus: Course integration, sustainability

# Challenges in Implementing COIL



- Limited familiarity with COIL pedagogy
- Low confidence in digital collaboration tools
- Sustaining motivation in crisis
- Technological and infrastructure barriers
- Time constraints and little institutional support

# Effective Strategies



Step-by-step hands-on workshops

Mentorship from  
experienced COIL  
educators

Pilot projects  
before full course  
integration

Follow-up  
sessions and  
online  
communities

Shared resources  
and peer support

# Accomplishments



🌐 COIL Project "War and Economy" 🇺🇦 🇪🇸

Last Monday, 29.09.2025, a new Collaborative Online International Learning (COIL) project was launched between Taras Shevchenko National University of Kyiv and Universitat Jaume I, Castellón, Spain.

This Monday, 06.10.2025, we held our... Більше



## Staff Development & Capacity Building

- 64 faculty members trained in COIL methodologies
- 40 teaching profiles created for international partner matching
- Mentorship (international/national)

## Programme Development

- 46 COIL Action Plans designed for international collaboration
- 3 COUL projects established within the Alliance

# Accomplishments



14 - 19 November 2022  
INTERDISCIPLINARY VIRTUAL CLASSROOM  
EXCHANGE

**Topic: Corporate Sustainability**

**Inmaculada Fontanet Gómez**  
Full professor  
Department of English Studies  
Universitat Jaume I,  
Spain

**Viktorija Drobotun**  
Assistant professor  
Department of Methodology of Teaching Ukrainian  
and Foreign Languages and Literatures  
Taras Shevchenko National University of Kyiv, Ukraine

**Participants:**

- Business English students, 5th year  
Double Degree Business and Law,  
UJI, Spain
- Academic English students, 4th  
year Turkish, Persian, Chinese  
Languages and Literatures of  
Educational and Scientific Institute  
of Philology, KNU, Ukraine

**Activities: Articles  
Reading, Video  
Watching, Discussion  
and Collaborative  
Writing of Opinion Essay**



## Diverse Models Implemented

- Classical COIL formats across disciplines
- COUL (Collaborative Online Ukrainian Learning) - context-specific innovation
- Bilateral and multilateral university partnerships
- Mandatory, elective, and project-based course integration

## Disciplines Engaged

Language learning • Programming • Finance • Economic simulation • Sustainability studies

## Looking Ahead

Establishment of a National COIL Centre

# Why COIL Matters in Crisis: Conclusion



- COIL transforms teaching, learning, and collaboration.
- It addresses multiple crisis needs simultaneously.
- It requires minimal infrastructure. It costs little.
- It combats isolation by building international networks.
- It provides meaningful, engaging work that addresses the motivation issue.
- It develops exactly the digital and intercultural competencies the reformed system prioritizes.

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**THANK YOU!**

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