



**ATHENA**

Fostering Sustainable and Autonomous  
Higher Education Systems  
in the Eastern Neighbouring Area

**- ATHENA project -**

## Key features

### **Project title:**

« Fostering Sustainable and Autonomous Higher Education Systems in the Eastern Neighbouring Area » (ATHENA)

### **Duration:**

mid Oct. 2012 – mid Oct. 2015 (36 months)

### **Co-funder: (90%)**

EU: IV TEMPUS programme,  
5<sup>th</sup> call, structural measures



Tempus

## Focus

- **Thematic:** Governance and funding reform
- **Level:** primarily system level changes (structural measure), but dual approach including individual institutions
- **Geographical:** Armenia, Moldova, Ukraine (partner countries)

## Aims and objectives

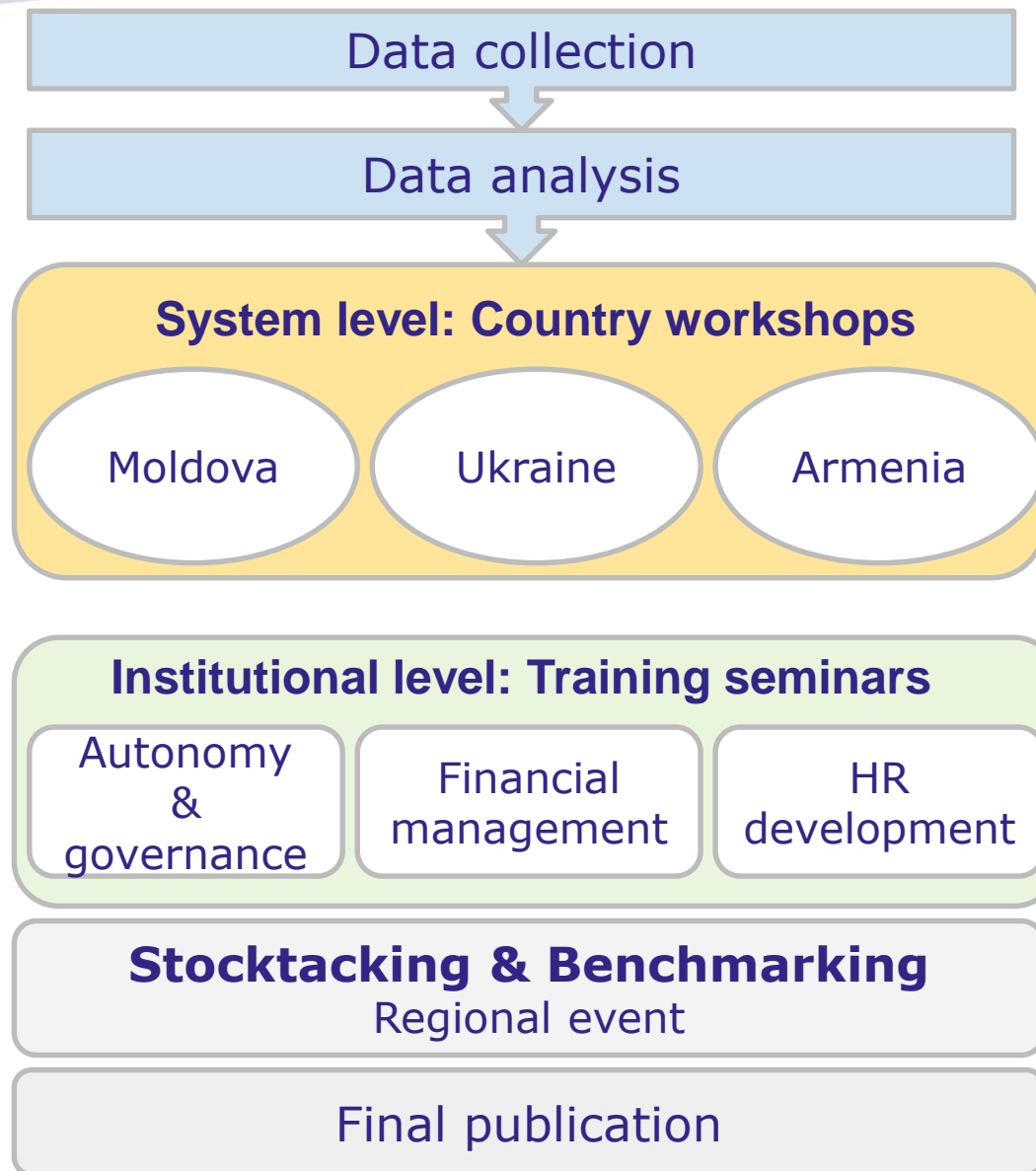
- Foster the **transfer of good practices** in order to promote efficient and effective reforms;
- Promote **inclusive approaches** involving HEIs, public authorities and other relevant stakeholders;
- **Build the capacities** of HEIs in the partner countries to modernise the management of financial and human resources.

# Partnership

**Coordination:** EUA

**Partners:** 22 (including coordinator)

- 6 from Ukraine (4 HEIs, NRC, Ministry)
- 5 from Moldova (3 HEIs, NRC, Ministry)
- 5 from Armenia (3 HEIs, NRC, Ministry)
- 2 HEIs from Portugal
- 2 HEIs from Finland
- 1 HEI from the Netherlands



## Project milestones

### First year

- Focus on **research** (data collection & analysis: university autonomy and funding in partner countries)
- Starting the **policy dialogue** (country workshops, policy roadmaps)

### Second year

Focus on **capacity building**: organisation of study visits for partner country staff to EU partners; drafting of implementation roadmaps)

### Third year

- Focus on **policy development** and **regional benchmarking**
- **Dissemination** of project recommendations and policy roadmaps, publication



Thank you

[www.eua.be/athena](http://www.eua.be/athena)