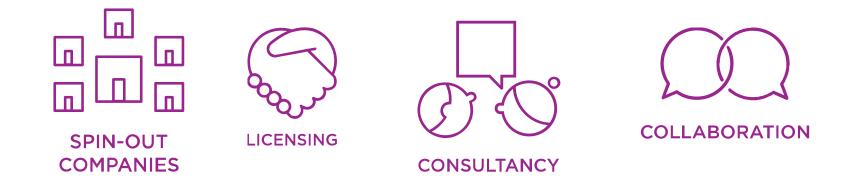


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Efficiency in Engagement with Enterprise - Knowledge Transfer Ireland

Alison Campbell, Director KTI UPSTREAM Peer Learning Seminar 5 December 2017



Knowledge Transfer is the means through which industry can access and share skills, knowledge, intellectual property, technologies and other resources with universities, institutes of technology and other publicly funded research institutes.



Background & context



Policy & practice timeline

	Ireland's KTT policy & practice timeline					
Pre-2000	Higher Education Agency (HEA), Irish Research Council (IRC), Enterprise Ireland (EI), IDA Ireland					
2000	Science Foundation Ireland established					
2006	Strategy for Science, Technology and Innovation					
2007	Technology Transfer Strengthening Initiative 1 (TTSI1)					
2012	TTSI2					
2012	National IP Protocol issued					
2014	KTI launched					
2015	Innovation 2010: Strategy for Science, Technology & Innovation					
2016	National IP Protocol 2016 published					
2017	TTSI3					



Why KTI was created

- The State and industry/investor taskforce
 - Industry, investors, Agencies, Government Dept., TTOs
- Objective
 - Clarity
 - Consistency
 - Leadership
- Outcome
 - IP Protocol 2012
 - Recommendation: the State needs an entity to drive this



A central office formed in 2013: KTI

Knowledge Transfer Ireland (KTI) is Ireland's central point of reference for business-research partnership and commercialisation with the research base

Our mission is to make it simple for industry & entrepreneurs to benefit from Irish research and expertise







National policy for research commercialisation

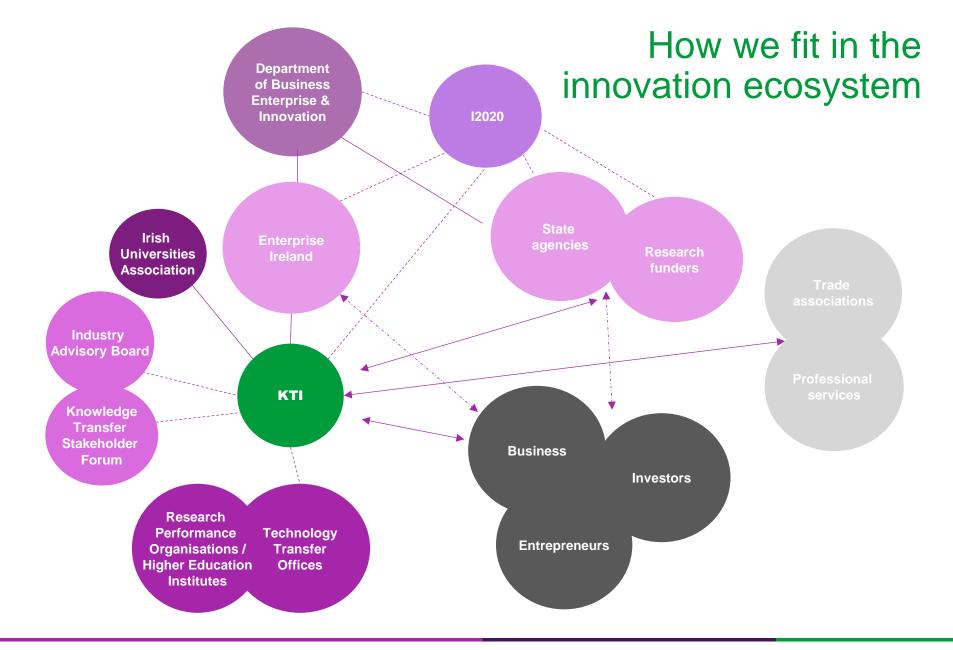
- Ensure commercialisation of intellectual property from publicly funded research
- Maximise the economic and societal benefits and returns to Ireland, not to RPOs
- See RPOs benefit and provide incentives to the researchers involved
- Make engagement with publicly funded research attractive to industry
- Create sustainable jobs in Ireland
- Provide an innovation ecosystem that creates economic and societal benefits

Full policy objectives in Chapter 1 of IP Protocol



KTI's role







What we do

Supporting the KT "infrastructure"

Build capacity through targeted funding

Share best practice

Recognise excellence in KT

Support the KT profession

Strengthening the national framework

IP Protocol

Produce and provide practical resources for industry

Work with industry and RPO to support KT activity Developing the KT system

Monitor KT activity in RPOs

Report on national KT performance

Co-ordinate activity within the KT system

Work with Ireland's KT stakeholders



A. Infrastructure

- TTSI programme funding
 €
- Sharing best practice



 Recognising excellence



KTI Knowledge Transfer Ireland Where Research & Business Connect Supporting the KT profession



The TTSI programme

TTSI1

• 2007-2012 • €30M

 Introduced to develop a professional technology transfer system in some HEIs

• 8

- Prior to the programme:
- Little or no such capability
- No national metrics
- No system drivers
- Fragmented system

TTSI2

•2013-2016 •€22.6M •To bolster capacity & capability in all HEIs

- Introduction of consortia
 - 8 involving 26 RPO by prog end
- Coherent policy and framework around industry engagement with public research.
- KTI established as national office as required by DJEI
- KTI managed TTSI2
 programme and system
 performance

TTSI3

• 2017-2021

- •€34M
- Further develop the technology/knowledge transfer system in Ireland as it begins to mature.
- Leveraged funding from HEIs



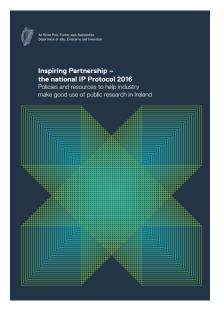
TTSI2 Programme: independent evaluation

- TTSI2 has successfully built on the first phase of investment (TTSI1)
- There has been good performance against targets by the HEIs
- TTSI2 has created significant additionality benefits for businesses and has added considerable benefit to the Irish economy and will continue to do so
- Researchers are overwhelmingly positive about their TTO
- Businesses generally rate the TTOs with which they interact highly
- Role of Knowledge Transfer Ireland is viewed as a key driver of change



B. National framework

IP Protocol



 Working with industry to support KT activity



Supporting resources

http://www.knowledgetransferireland.com/



Resources: KTI website

	KTI Knowledge T Where Research	Transfer Ireland & Business Connect		♥₿₿	Home M	CTI Impact Awards Reports C Search the website	ontact Us News Events
ABOUT KTI	RESEARCH IN IRELAND	BENEFITS T BUSINESS			HOW TO	MODEL AGREEMENTS	INTELLECTUAL PROPERTY
		KTI's new R&D Funding when engaging with put	ding Tool tool helps you to find the riblic research in Ireland. In ju ant source of funding availa e seeking to undertake.	ust a few sho	rt questior g on your	ns you will be brought	
			(KZ	JK		
	cations ports l	Find a Research Partner	Licensing Opportunities		o to k To	<u>Funding &</u> Financial Support	Practical Guides & Model Agreements



Connect at knowledgetransferireland.com

Resources: KTI website - Who, where, what?





Resources: practical tools

Collaboration		\bigcap	\sim
Practical Guide to Collaborative Resear	ch Agreements	\sim	
Practical Guide to Confidentiality Agree	ements		
Practical Guide to Joint Ownership Mar			
Practical Guide to Legal Issues in Contr	act with RPOs		
Intellectual Property			
Practical Guide to Managing Intellectua			
Licensing, Options & As	signment		
Practical Guide to Licence Agreements	-		am
Practical Guide to Software Licence Ag	reements		
Practical Guide to Term Sheets for Lice	nce Agreements		
Practical Guide to Option Agreements			
Practical Guide to Assignment			
Material Transfer Practical Guide to Material Transfer Ag Other Guides			KTI Katalan Anala
Enterprise Ireland Innovation Partners	KTI Practical Guid	KTI Practical Guide	
	Confidentiality Agreements	Legal Issues in Conti with Research	KTI Practical Guide
	Agreements	Performing Organisa	Licence Agreements
			CON RAC

KTI MODEL AGREEMENTS Collaboration Model Wholly Funded Collaborative Research Agreement Model Part Funded Collaborative Research Agreement Model Non Binding Term Sheet for Collaborative Research Model Joint Ownership Management Agreement Principal Investigator (PI) Undertaking Template The Research Programme Plan Template Enterprise Ireland Innovation Partnership Programme Heads of Agreement Template **Intellectual Property** T. Background IP Due Diligence Form Template Invention/IP Disclosure Form Template an Licensing, Options & Assignment Model Licence Agreement - Exclusive Model Licence Agreement - Non Exclusive Model Non-Exclusive Royalty-Free (NERF) Licence Agreement Model Non-Binding Term Sheet for Licence Agreement Model Exclusive Software Licence Agreement Model Non-Exclusive Software Licence Agreement (Fee Bearing, No Royalties) Model Non-Exclusive Software Licence Agreement (Fee Bearing and Royalties) Model End User Software Licence Agreement - Signature Version Model End User Software Licence Agreement - Website Version Model Option Agreement Model Option & Evaluation Agreement Model Confirmatory Assignment Model IP Assignment Model Patent Assignment Consultancy Model Consultancy Agreement Material Transfer Model Material Transfer Agreement - Inward (MTA) Model Material Transfer Agreement - Outward (MTA) 000 Confidentiality Model Confidential Disclosure Agreement - One Way (CDA) Model Confidential Disclosure Agreement - Two Way (CDA)



C. System level management

- Monitor KT activity in RPOs
- Report on national KT performance
- Co-ordinate activity within the KT system
- Policy support

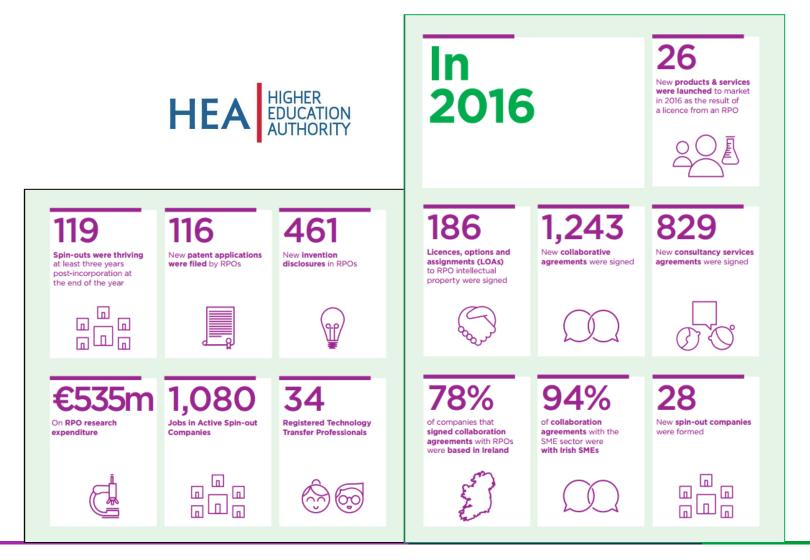
- Work with Ireland's KT stakeholders
- Industry Advisory Board (IAB)
- KT Stakeholder Forum (KTSF)







Annual Knowledge Transfer Survey (AKTS) 2016





Has KTI worked?



Review of three year progress – January 2017

- External international expert review panel
- Considered papers
- Met stakeholders



Review of KTI - conclusions

- KTI has achieved a great deal in a short time, under strong leadership and with very limited resources
- Its success and achievements to date have been endorsed by all stakeholders – particularly those from industry
- The organisation is developing an increasingly strong and trusted 'brand'
- KTI has contributed to culture change in an unobtrusive way



Quotes

Industry

"KTI needs to continue to be there, to ensure consistency"

"There has been a sea change improvement in academic-industry relations" (industry)

"It used to be that there were seven universities, with seven policies and seven sets of systems: now there's a more streamlined and homogeneous approach" (industry)

HEI

"KTI has provided a voice for the knowledge transfer profession and the KT ecosystem" (HEI)

"The IP protocol is proving valuable in our conversations with industry" (HEI)

"There was a lot of discussion about the model contracts [before they were launched] but they are of real benefit for HEIs, and for SMEs who are using KTI model contracts more and more" (HEI)



Reflections



Efficiency gains: a central KT office enables

- A focus to encourage collaboration amongst HEIs/TTOs in the area
- Provision of central resources that have been proven to simplify and speed up KT processes
- A shop window for industry and State Agencies
- Expert support when needed for stakeholders
 - Agencies, HEIs, Gov Depts
- Ambition



Enablers

- Formal support and link into IUA
- Formation of the KT Stakeholder Forum (KTSF)

Gearóid Mooney (EI) Joint Chair ; Ned Costello (IUA) Joint Chair Jennifer Brennan (THEA); Liam Brown (Limerick IT); Peter Brown (IRC); Leo Clancy (IDA Ireland) ; Brian Dalton (DBEI) ;Richard Howell (DAFM) ; Gemma Irvine (HEA); Darrin Morrissey (SFI) ; David Murphy (IKTIG/NUIG); Mairead O'Driscoll (HRB); Ray O'Neill (Maynooth University)

- Relationship with the TTOs
- Quick wins
- Generally supportive environment in Ireland
- Reporting stucture



Pitfalls

- KTI is Agency agnostic
- Has a national role
- Issue: based within one agency
 - Managing external perception
 - Working with the Agency the Board



Challenges

- The contribution of Knowledge Transfer Ireland and the National IP Protocol is rated highly, but not always fully understood by industry: TTSI2 evaluation
- Vulnerability organisational model: a very small number of skilled individuals: KTI Review Panel
- KTI cannot do everything that its stakeholders might want it to do, and that it is important not to significantly dilute the organisation's mission or lose clarity of purpose: KTI Review Panel



Opportunities

- Supporting and growing the TTO talent-base in Ireland to build greater strength and capacity in the system
- Stronger relationships between KTI and senior academic and leadership roles in HEIs as a critical factor in achieving consistency in approach
- Ensuring greater clarity in the roles played by KTI and by the TTOs in KT activities.
- Enhanced service provision to industry



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