

# BUILDING A SUSTAINABLE QA SYSTEM FOR UNIVERSITY ALLIANCES

## THE YUFE APPROACH

*EQAF 2023 - Aveiro*

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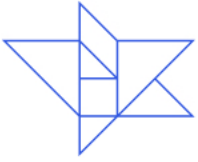
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# Overview

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- YUFE Alliance
- YUFE Educational Offer
- Internal QA @ YUFE
- Conclusion and Open Questions



# YUFE Alliance

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# YUFE Alliance

Founded on the vision of 10 young, research-intensive universities & 2 non-academic partners



Co-funded by  
the European Union



## YUFE Partners

-   University of Antwerp
-   Maastricht University
-   University of Bremen
-   NICOLAUS COPERNICUS UNIVERSITY IN TORUŃ
-   uc3m | Universidad Carlos III de Madrid
-   UNIVERSITY OF EASTERN FINLAND
-   UNIRI
-   University of Cyprus
-   Sorbonne Nouvelle  
université des cultures
-   University of Essex
-   ETS | GLOBAL  
A subsidiary of Educational Testing Service
-   THE ADECCO GROUP





# YUFE Mission

To bring radical change  
by  
establishing the leading model of a  
student-centred, open and inclusive  
European University



nect with Societa

 **Young Universities**  
for the **Future of Europe**

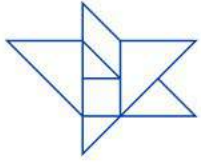
“

I saw YUFE as an opportunity to have a diverse academic background. It was the perfect opportunity to really interact with peers all over Europe and embrace the international-relations lifestyle.

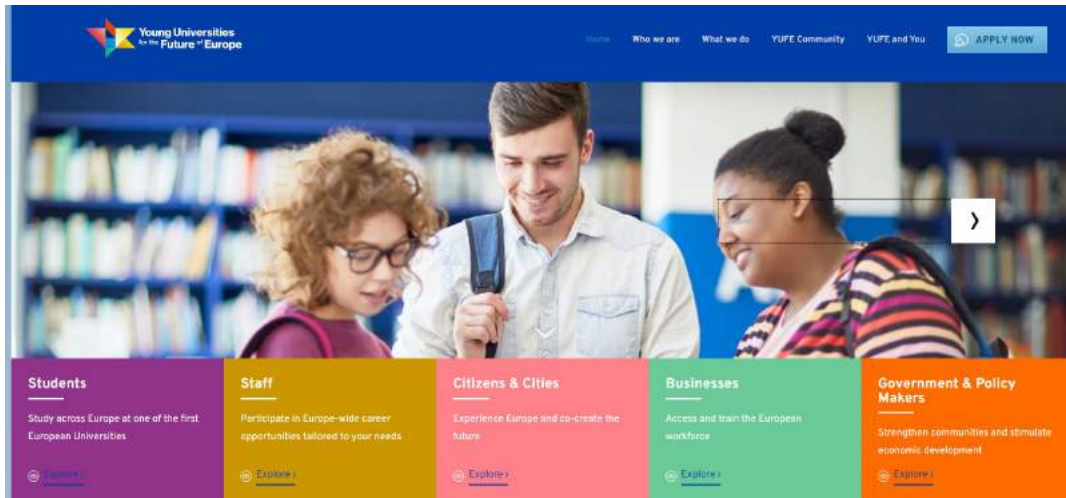
”

Baudouin de Meulemeester  
YUFE Student Journey Student

 Co-funded by  
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# YUFE is more than the sum of its individual parts

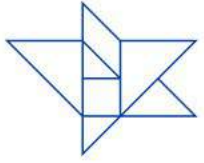




# YUFE Educational Offer

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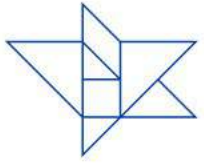


# YUFE Student Journey

- Students are central and can create their own **personalised learning path**
- Possibility to choose a wide range of **academic courses**
- Large offer of **language courses** in line with attention to multilingualism
- Opportunity to work on **skills development**, rewarded by **YUFE Stars**

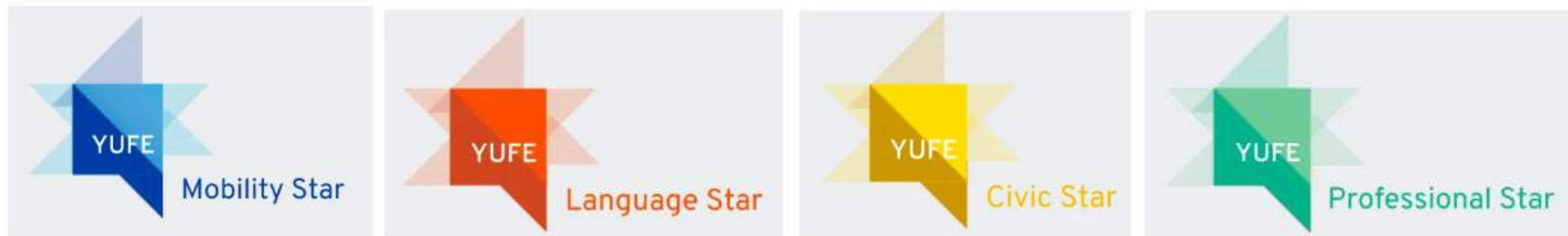


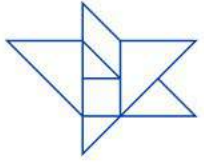




# YUFE Student Journey

- Opportunities for **multilateral mobility** at all YUFE partners  
Physical – Virtual – Combination of both
- Students receive a **YUFE Student Journey certificate** alongside their degree, including **YUFE Stars**

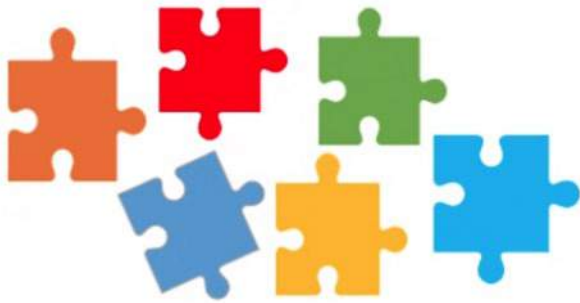




# YUFE Education

Since 2020

Portfolio of courses & activities



Students enrolled at a YUFE university enrich their curriculum with YUFE courses & activities



Since 2023

YUFE Minors



Students enrolled at a YUFE university enrich their curriculum with 30 ECTS modules of YUFE courses, activities & a challenge team

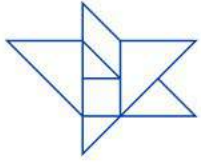


Planned for 2025

YUFE Joint Bachelor



New students enroll for the YUFE Joint Bachelor, an open programme leading to a joint degree



# YUFE Education



## YUFE Bachelor Scheme

### YUFE Joint Bachelor

- Currently in development – expected to start in academic year 2025/2026
- Alignment with the European Degree label criteria an important element
- Accreditation via the European Approach
- High number of (planned) degree-awarding partners: 8

#### 1<sup>st</sup> block >

- 60 ECTS (1<sup>st</sup> - 2<sup>nd</sup> semester)
- On-site courses from one university (where enrolled)
- Online courses from other universities

YUFE Induction

YUFE Core courses

Intercultural and language competences

#### 2<sup>nd</sup> block >

- 90 ECTS (3<sup>rd</sup> - 5<sup>th</sup> semester)
- Selection of three minors (with 30 ECTS each) in consultation with academic advisor
- Minors taken through hybrid mobility

MINOR 1  
Offered by YUFE UNI 1

MINOR 2  
Offered by YUFE UNI 2

MINOR 3  
Offered by YUFE UNI 3

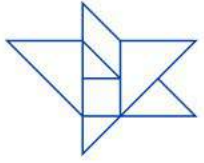
#### 3<sup>rd</sup> block >

- 30 ECTS (6<sup>th</sup> semester)
- Bachelor thesis research - in consultation with a supervisor
- Challenge-based applied research

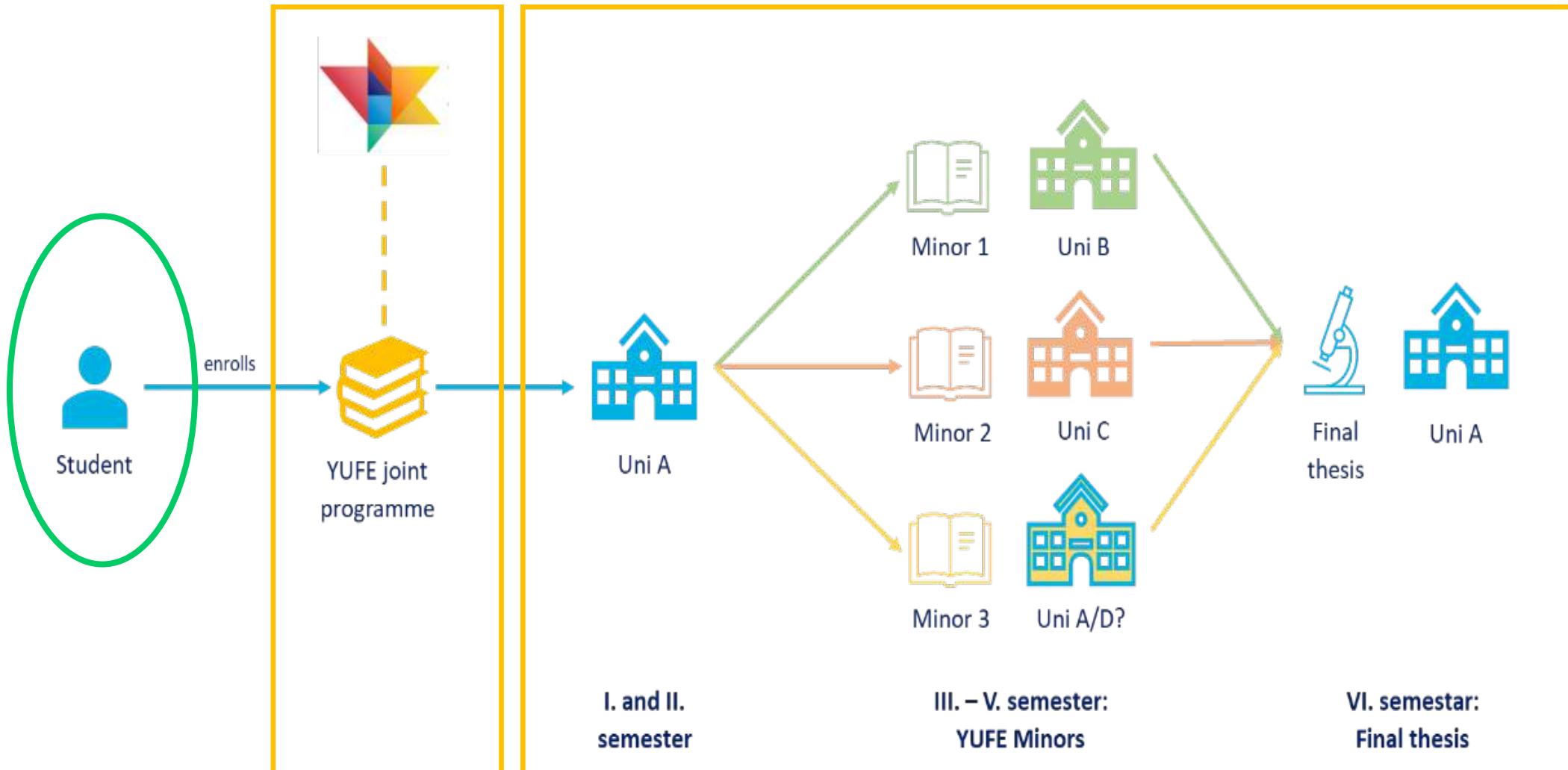
Research proposal

Conducting research on-site in local communities (challenge-based)

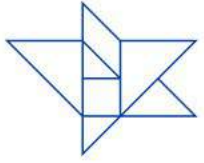
Bachelor thesis (writing, evaluation, presentation)



# Joint YUFE Bachelor - concept







# YUFE Education in numbers

**1395 students** enrolled in YUFE since Summer of 2020

Together they have taken up **4948 online and on-site courses and activities** across Europe

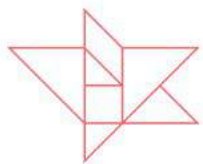




# Internal QA @ YUFE

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**Fundamentals  
Implementation**

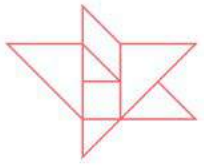


# Fundamentals of YUFE QA

## YUFE QA Framework

- Foundation for Quality in the YUFE Alliance
- Mapping exercise on internal and external QA
  - Shared vision
  - Basic principles
  - QA dimensions & indicators
- Methodology & Implementation
- Living document





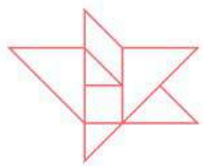
# Fundamentals of YUFE QA

## Basic principles

- Trust and appreciative approach
- Subsidiarity, shared ownership
- Continuous improvement, PDCA
- Transparency
- Stakeholder involvement







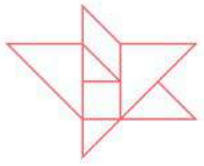
# Fundamentals of YUFE QA

## Three QA dimensions

Existing QA  
in YUFE  
Partners

QA of  
YUFE Open  
Programmes

QA of YUFE  
Activities &  
Services



# Fundamentals of YUFE QA

## Three QA indicators

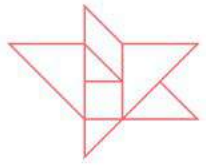
Accessible  
information

Stakeholder  
satisfaction

Stakeholder  
participation

## Various QA instruments

- Surveys
- Focus groups & interviews
- Pre- and post-evaluations
- Reflection documents
- User testing
- Data analytics
- ...

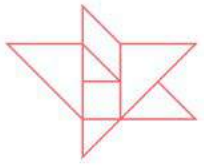


# Fundamentals of YUFE QA

## QA Governance

Quality Culture Task Force => Internal QA Board

- QA management & development
- 9 QA policy experts - 6 academics - 3 students
- Task Force members serve as liaisons between the YUFE Alliance and their own university and the QA team is in constant communication with coordinators of other working groups



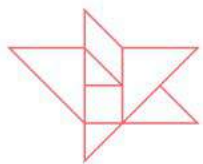
# Fundamentals of YUFE QA

## QA Governance

### External QA Advisory Board

- To be established
- Small & lean: “critical friends”
- Advice & new insights for monitoring quality across YUFE activities



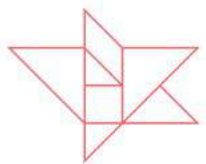


# Implementation of YUFE QA

## Example: YUFE Minors

- YUFE courses, activities & challenge teams within a YUFE Minor are reviewed by the existing QA mechanisms at the partner institutions
- YUFE Minors as a whole are reviewed by YUFE's new QA mechanisms

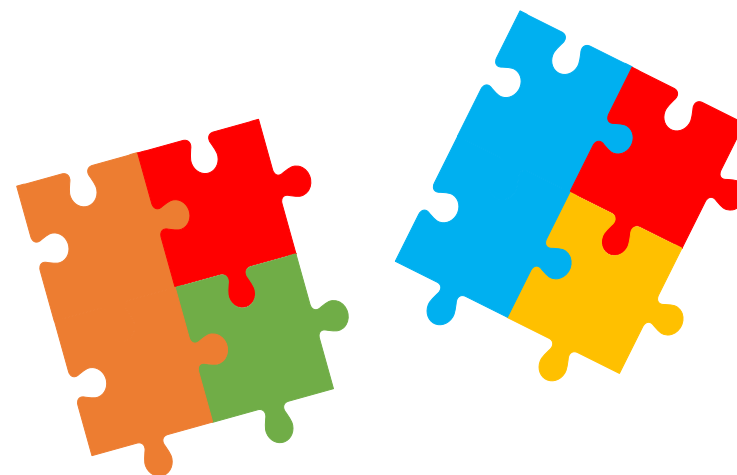


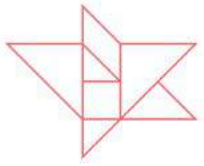


# Implementation of YUFE QA

## Example: YUFE Minors

- Clear rules on minimal requirements for QA: topics of the evaluation, stakeholders, instruments, timing & frequency
- Clear communication rules: aggregate reporting, conform GDPR



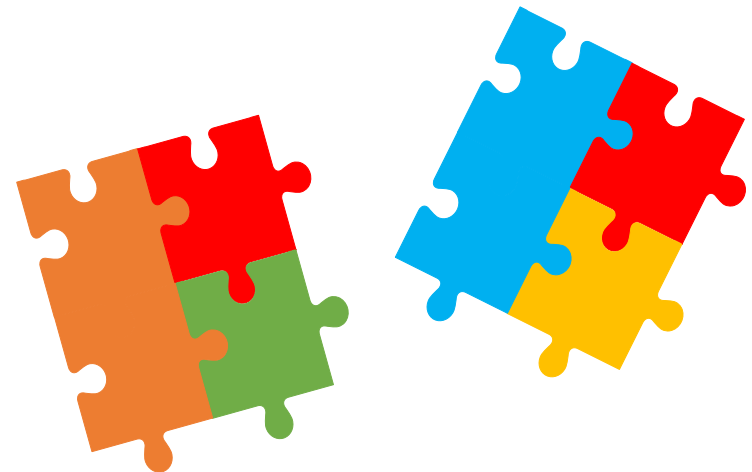


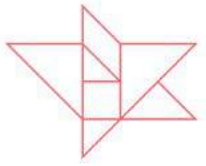
# Implementation of YUFE QA

## Example: YUFE Minors

### Preparatory stage

- Minor design template
- ILOs & course alignment
- Matrix demonstrates student acquisition
- Prerequisites & admission
- Mobility arrangements



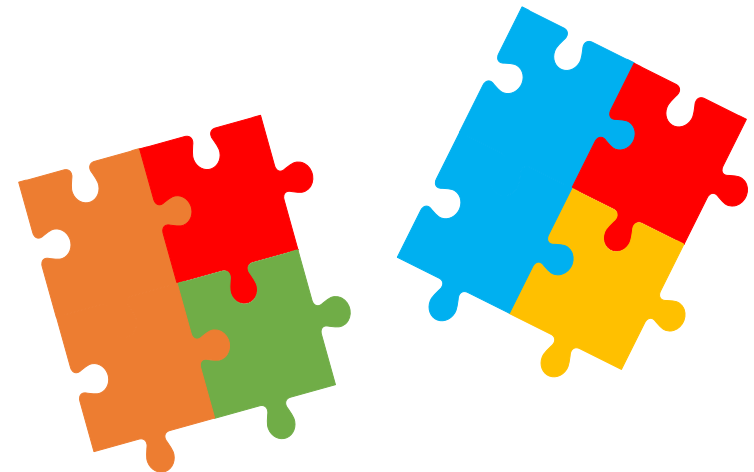


# Implementation of YUFE QA

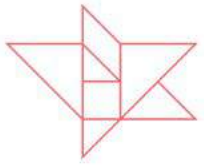
## Example: YUFE Minors

### Evaluation stage

- Teaching and learning
- ILO achievement
- Student experience





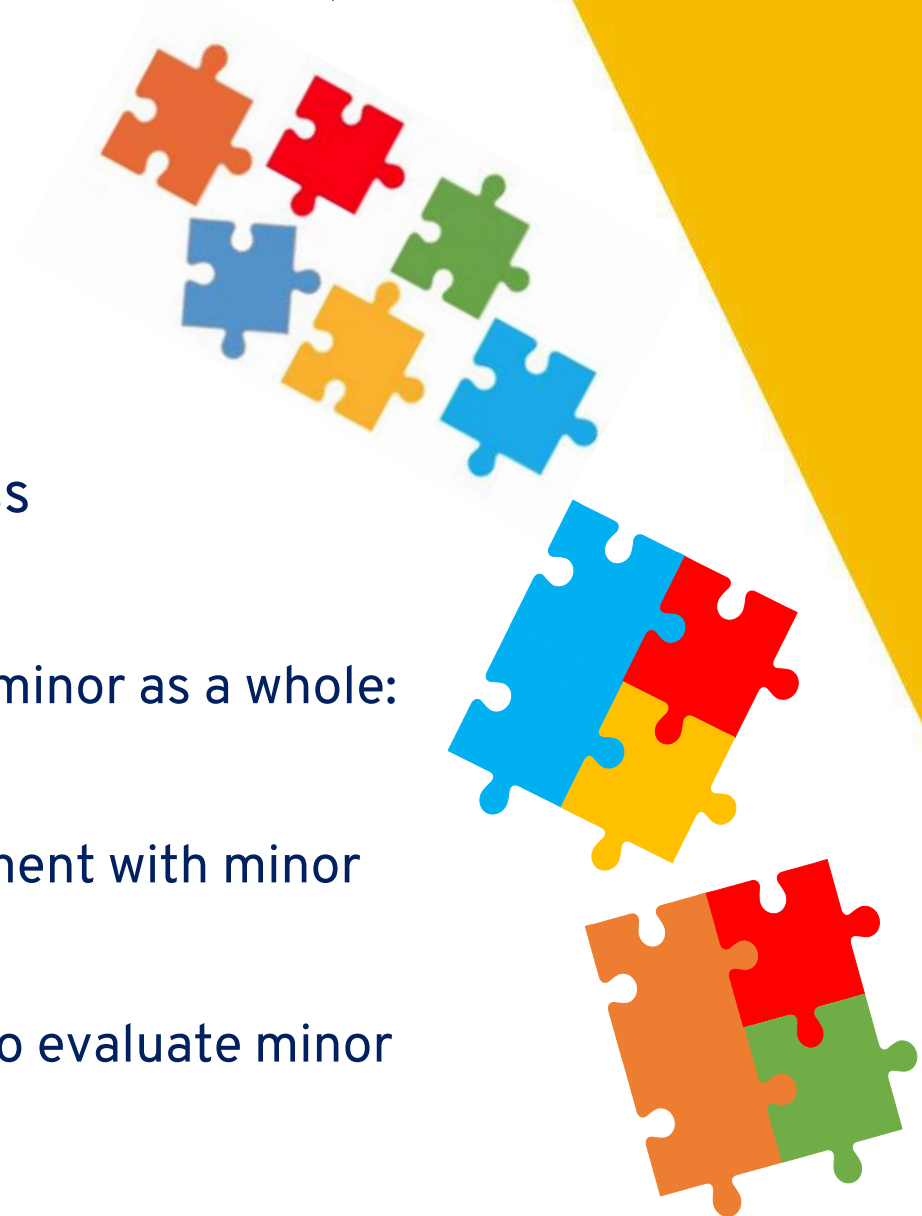


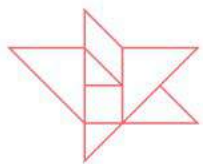
# Implementation of YUFE QA

## Example: YUFE Minors

### Evaluation stage

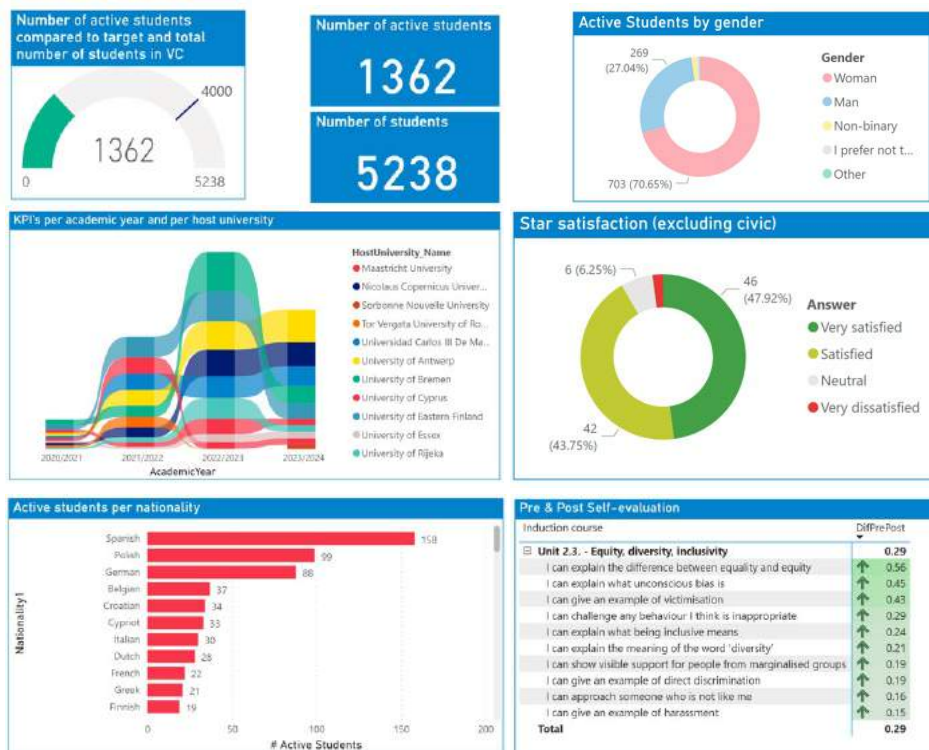
- Quantitative data on enrolment and success
- Qualitative stakeholder feedback
  - Student survey and interviews to evaluate minor as a whole: experience, admission, support, etc.
  - Staff interviews on processes and development with minor coordinators and admission officers
  - Course evaluations at partner institutions to evaluate minor components => *existing QA at partner level*

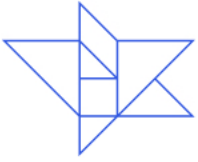




# Implementation of YUFE QA

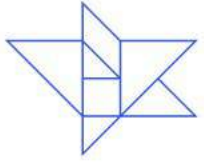
## Monitoring & Reporting





# Conclusions

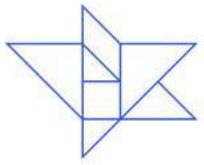
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# Conclusion

The initial four years of QA collaboration within YUFE partner universities demonstrated **shared values** and **ESG-based QA approaches**

The two QA layers (partner institution vs YUFE) will have to be **fully implemented** towards the **minors** and the **Joint Bachelor**



# Conclusion

YUFE has chosen to work with an **open curriculum philosophy**, which creates particular challenges:

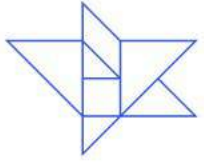
- open curricula are not part of the tradition of most partners  
=> high level of flexibility is necessary
- students will take up very different pathways, with, on top of that, programme components offered by different partners  
=> assessment of learning will be more complex than usual



# Open Questions

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# Open Questions

- **To what extent are the quality systems within the EHEA sufficiently compatible** to be integrated into a unified system without the need for additional verification?
- **How valid is the proposition of implementing an additional layer of quality control** on existing QA systems?
- **What factors contribute to the sustainability of a QA system** within a European University Alliance?

## YUFE Quality Culture Contacts

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