

Quality and efficiency in teaching and learning: friend or foe?

Insights from the USTREAM project

Thomas Estermann Director for Governance, Funding & Public Policy Development at EUA

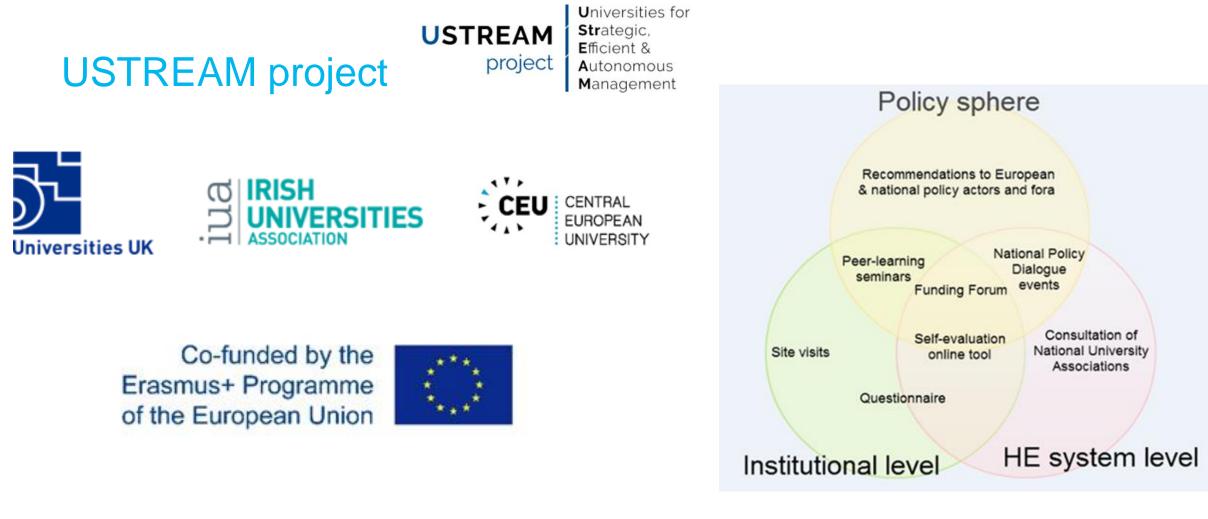
Vienna, 16 November 2018



Structure of the session

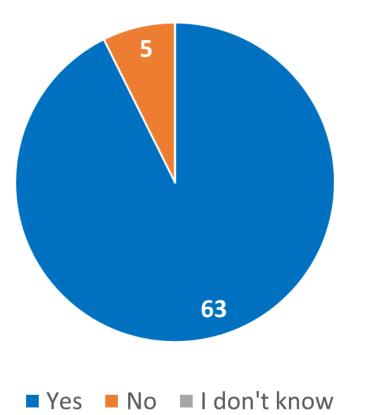
- **1. Introduction**
- 2. Three parallel round tables
- **3. Concluding discussion**







Discussion of efficiency at HEIs across Europe

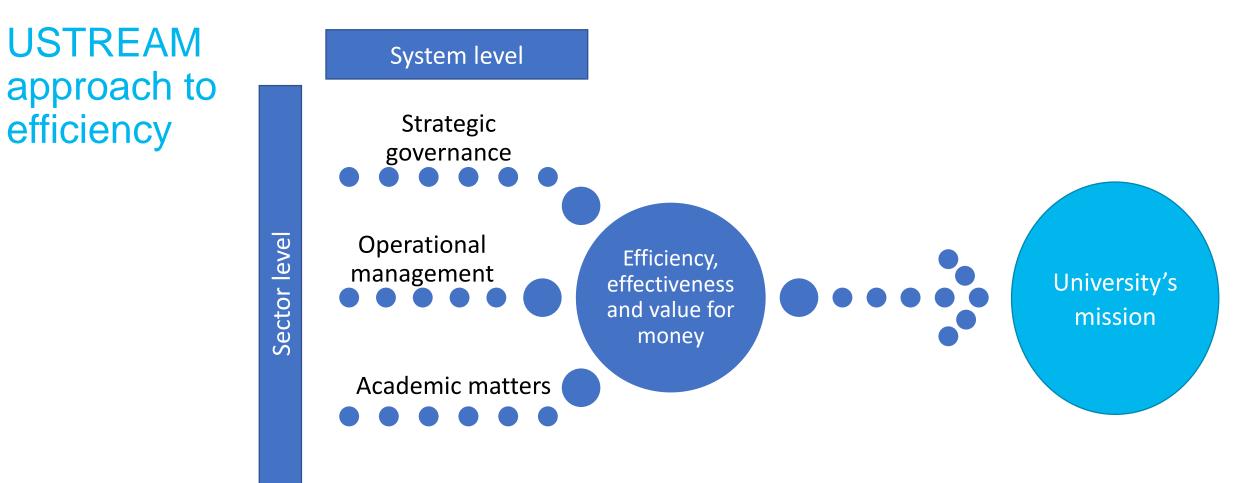






4





Institutional level



Key enablers of efficiency

81 Commitment of institutional Budget cuts or decreasing... 88 _8 leadership 71 83 New institutional approaches 18 Institutional autonomy 6 68 Inclusiveness and participation of all 10 18 79 Internal institutional changes relevant institutional actors 64 Raising awareness of efficiency and National or regional policies and... 72 26 5 staff training 63 50 Increasing accountability to... 21 External financial support 10 54 16 25 48 Increasing demand / growing... External expertise Cooperation with other institutions, 45 European policies and provisions 34 peer-learning

Key drivers of efficiency

■ Very important/extremely important ■ Moderately important ■ Not at all important/slightly important

© EUA 2018

7

EUROPEAN eu 45 Lack of expertise or qualified staff 34 21 **Barriers** to 55 Concerns over quality 27 efficiency 18 59 **Financial constraints** 31 9 72 Institutional culture / reluctance to change 20 8 USTREAM survey (n=69)

Very important / extremely important Moderately important Not at all important or slightly important © EUA 2018 8



Multifaceted approach: efficiency levels and dimensions

Important all levels dimension efficiency

d		Operational dimension	Academic dimension	Strategic governance dimension
evels sions	System level	Land use Estate ownership VAT regulations	Programme certification procedures	University autonomy legislation Funding modalities
nt to consider s and ons of	Sector level	Collaborative procurement Shared services	Shared research assets Shared staff	Exchange of practices Benchmarking Peer learning
;y	Institutional level	Space use optimisation Centralised procurement Asset sharing within institution	Research profiling Review of the academic offer	Leadership and engagement Value for money reports 'Efficiency culture'

9



Use of learning analytics to identify students at risk and reduce drop-out

• Nottingham Trent University: use of smart cards

Good practices in teaching & learning

Open University: use of predictive analytics based on behaviour and demographic patterns of previous student cohorts

Collaborative learning delivery / shared teaching staff

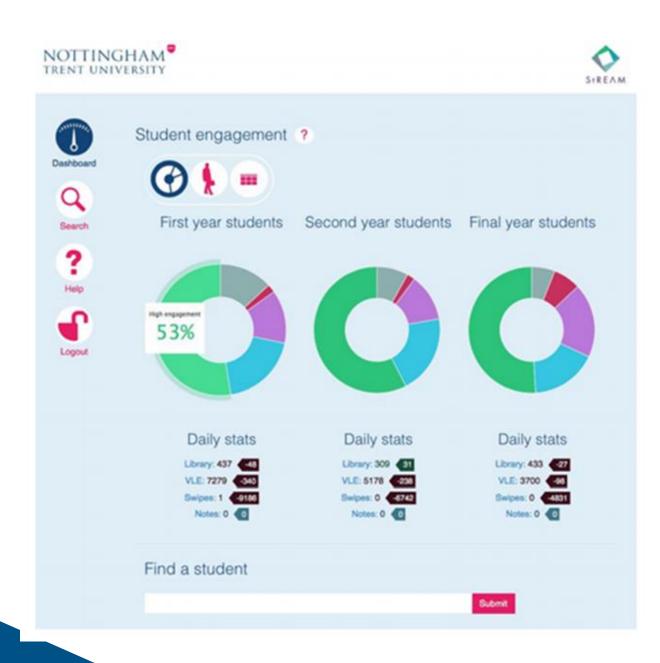
- Universities in Scotland, UK
- Universities in Graz, Austria (NAWI Graz)

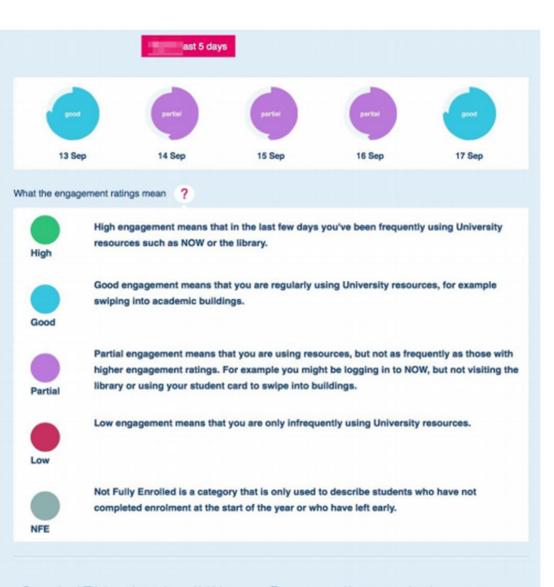
Key consideration of collaborative Learning Delivery

Administration, funding, and logistics	Determining the best HEI to provide the central focus for the delivery of a collaborative course in terms of location, administration, etc.	
Organisational pride and reputation	Creation of a collaborative brand without losing the identity of individual institutions	

NAWI Graz







Research at NTU shows that students with higher engagement ratings tend to be more successful at their studies. Find out more There are many things you can do to improve your engagement rating.

Find out how

Useful resources

Welcome to the University Efficiency Hub

This online portal allows university practitioners and policy makers across Europe to share knowledge and hands-on experience on efficiency, effectiveness and value for money in the field of higher education

Learn more about efficiency frameworks

Find out about framework conditions and policy trends in efficiency in different countries across Europe.



See what is being done to enhance efficiency in the university context and share your good practices and experiences. Evaluate where you stand

Take an online test to evaluate efficiency at your institution and find ways to move forward.



Collunded by the Enzymose Programme of the European Links

Efficiency, Effectiveness and Value for Money: Insights from the UK and

other countries

A USTREAM REPORT

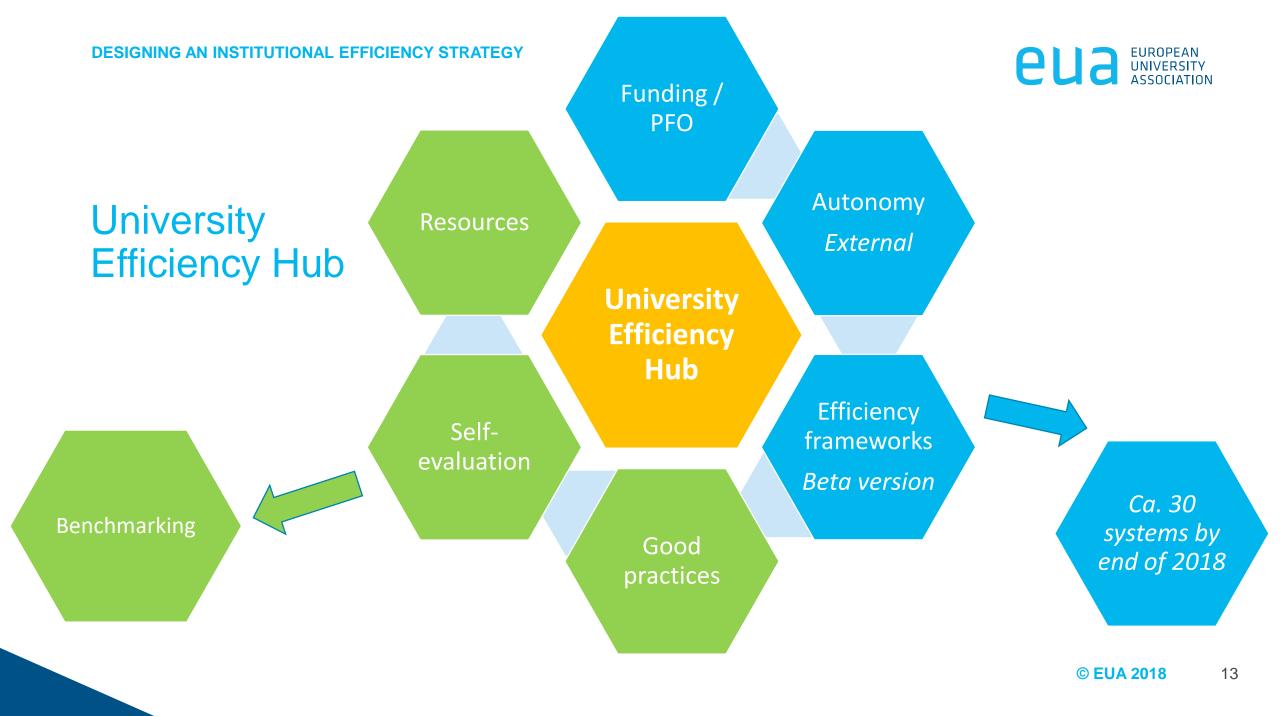
Efficiency, Effectiveness and Value for Money: Insights from Ireland and Other Countries

A USTREAM REPORT

By Thomas Estermann, Veronika Kupriyanova and Michael Casey

OCTOBER 2018

www.efficiency.eua.eu





Thank you for your attention!

Further information:

Ustream@eua.eu www.bit.ly/ustream-project www.efficiency.eua.eu